# **HLIB Research**

PP 9484/12/2012 (031413)

# UMW (HOLD ←→, EPS ←→)

INDUSTRY: **NEUTRAL** COMPANY INSIGHT/BRIEFING

20 March 2018
Price Target: RM6.10 (↔)
Share price: RM6.22

# **Briefing on MBMR and Perodua acquisitions**

# Highlights/ Comments

- UMW held an analyst briefing on the proposed acquisitions of MBMR and Perodua for a consideration of RM1.4bn, which will be financed through proposed rights issue exercise to raise up to RM1.1bn (depending on the success of the expected MO exercise for the 49.93% minority shareholders of MBMR) and issuance of new UMW shares.
- The subsequent MO exercise will become mandatory once 90% of MBMR's 49.93% minority shareholders accept the offer at RM2.56/share.
- Management also highlighted the gain on acquisition (negative goodwill) on MBMR will be RM437m (assuming 100% acquisition on MBMR) and nil on 10% of Perodua.
- The purpose of the acquisitions is to further enhance UMW's automotive profits through higher Perodua contributions. Furthermore, UMW expects synergies from MBMR's Hirotako group and OMI group (potentially accelerate turnaround of OMI alloy wheel). However, UMW is likely to dispose MBMR's dealerships (FA and DMSB).
- UMW also shared its intention to consolidate Perodua's contributions (subject to the agreement from Daihatsu Japan), once it has fully acquired MBMR.
- UMW stressed that it will not raise the offer price of RM2.56/share for MBMR despite not being accepted by the shareholders (MBMR remain listed). Management views the offer price of RM2.56/share as fair and serves as a good exit point for shareholders of MBMR.
- However, we believe the offer price is relatively unattractive, given the 30% discount to MBMR's NTA of RM1.44bn (Dec 2017 after a massive RM257.7m impairment exercise), while minority shareholders of MBMR will still be able to ride on the potential earnings growth post UMW becoming a major shareholder of MBMR (replacing Med-Bumikar Mara).

#### Risks

- Prolonged tightening of banks' HP rules.
- Slowdown in the Malaysian economy affecting demand for automotive and equipment.
- Global supply chain disruption for automotive and manufacturing segments.
- Depreciation of RM.

### **Forecasts**

 Unchanged, pending acceptance of MBMR shareholders and PNB (10% Perodua stake). FY19 earning may increase by +32.6% or RM150m to RM610m (assuming successful MO), which shall be partially offset by dilution impact up to 20% (assuming worst case scenario).

#### Rating

#### HOLD (**←→**)

UMW continues to be dragged by weakened consumer sentiment, relatively high US\$ against RM and continued losses from Rolls Royce fan case manufacturing plant in 2018. However, the proposed acquisition of stakes in MBMR and Perodua is value accretive to UMW.

#### Valuation

 Maintain HOLD with unchanged TP of RM6.10 based on SOP (assuming only Med-Bumikar Mara and PNB accept the offer, but not minority shareholders of MBMR).

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KLCI	1,847.9
Expected share price return	-1.9%
Expected dividend return	0.8%
Expected total return	-1.1%

#### **Share Price**



#### **Information**

Bloomberg Ticker	UMWH MK
Bursa Code	4588
Issued Shares (m)	1,168
Market cap (RM m)	7,267
3-mth avg. volume ('000)	2,338
SC Shariah-Compliant	Yes
•	

Price Performance	1M	3M	12M
Absolute	-7.0	20.8	10.4
Relative	-6.6	13.5	4.2

# **Major Shareholders**

PNB	57.6%
EPF	9.3%
KWAP	7.3%

#### Summary Earnings Table

FYE Dec (RM m)	FY16A	FY17A	FY18E	FY19F
Turnover	10,859	11,167	11,899	12,888
EBITDA	564	736	800	992
Pre-tax Profit	-2,130	146	603	789
Rpt. net profit	-1,667	-648	328	460
Norm. net profit	89	-128	328	460
Norm. EPS (sen)	7.6	-10.9	28.1	39.3
P/E (x)	82.1	-56.8	22.1	15.8
Book Value (RM)	4.0	2.6	3.7	4.0
P/B (x)	1.5	2.4	1.7	1.5
Net Dvd Yield (%)	11.6	11.7	0.8	1.6
Net Gearing	89.5	51.6	64.4	59.6
ROE (%)	1.6	-3.3	7.8	10.1
ROA (%)	0.5	-1.0	2.6	3.5
Consensus:				
EPS (sen)			26.5	35.3
% Diff			6.0	11.4
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**APPENDIX 1: Proposed use of proceeds from rights issue** 

	Full Cash Scenario		Full Shares Scenario		
Description of use of proceeds	RM 'million	%	RM 'million	%	
Repayment of the Bridging Facility Working capital of the Enlarged UMWH Group <sup>(1)</sup> Defrayment of estimated expenses relating to the Proposals <sup>(2)</sup>	1,001 39 32	93 4 3	501 36 22	90 6 4	
Total	1,072	100	559	100	

#### Notes:

- Refers to day-to-day operating and administrative expenses, and other operating expenses such as sales and marketing, and salaries and wages.
- (2) Comprise of financing fees for the Bridging Facility, professional fees in connection with the financial, taxation and legal due diligence for the Proposed MBMR Acquisition as well as professional fees relating to the Proposals, underwriting commission for the Proposed Rights Issue, fees payable to the relevant authorities in connection with the Proposals, printing and despatch cost for the circular to be issued in relation to the Proposals, offer document to be issued for the Proposed MO and abridged prospectus to be issued for the Proposed Rights Issue, advertisement cost, cost of convening the extraordinary general meeting ("EGM") and other incidental expenses relating to the Proposals.

Based on RM4.30/share

UMW

APPENDIX 2: Proforma effect on the proposed rights issue

	1 for every 5 UMW shares		1 for every 10	UMW shares	
	Full Cash	Scenario	Full Shares Scenario		
	No. of UMWH Shares	RM	No. of UMWH Shares	RM	
As at the LPD To be issued pursuant to the Proposed Perodua Acquisition	1,168,293,932 49,261,084	584,147,000 300,000,002	1,168,293,932 49,261,084	584,147,000 300,000,002	
To be issued pursuant to the Proposed MO <sup>(1)</sup>	-	-	81,971,359	499,205,576	
To be issued pursuant to the Proposed Rights Issue	243,511,003	1,071,448,413	129,952,637	558,796,339	
Enlarged issued share capital	1,461,066,019	1,955,595,415	1,429,479,012	1,942,148,917	

Based on RM4.40/share

#### Note:

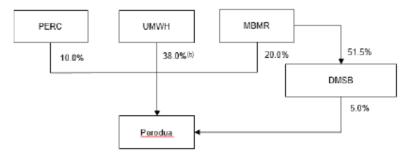
(1) This does not take into account the MBMR Shares granted by MBMR to the eligible employees and executive directors of the MBMR group under its long-term incentive plan that was implemented on 26 September 2016.

UMW

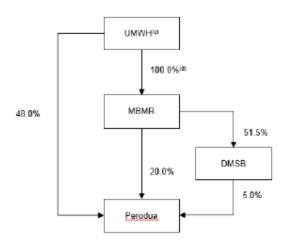
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# **APPENDIX 3: UMW & MBMR group structure**

#### As at 6 March 2018(a)



# After the Proposals



### Notes:

(a) Being the latest practicable date prior to the date of this Announcement.

(b) Held through UMWC, a wholly-owned subsidiary of UMWH.

(c) UMWH reserves the rights to nominate another affiliate(s) to undertake the Proposed MBMR Acquisition and the Proposed Perodua Acquisition.

(a) 100% ownership of MBMR is dependent on the outcome of the Proposed MO.

UMW

#### **UMW Sum-of-Parts Valuations**

Division	Stakes (%)	FY19 PATMI (RM m)	Value (RMm)	RM/Share	Basis
Automotive	Various	342.7	3,427.5	2.93	FY19 PE 10x
Equipment	Various	170.6	1,365.0	1.17	FY19 PE 8x
Manufacturing & Engineering	Various	106.4	1,915.0	1.64	FY20 PE 18x
Others	Various	(353.6)	0.0	0.00	
* 50.07% MBMR & 10% Perodua	Various	101.3	1,206.9	1.03	FY19 PE 12x
Total (RM)			7,914.4	6.77	
Holding Co Discount				10.0%	
Target Price (RM)				6.10	
No of Shares		1,163.8	1,168.3		As at end FY2017
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# Financial Projections - UMWH (HOLD; TP: RM6.10)

Income Statemer	nt					Cashflow	
FYE 31 Dec (RMm)	FY15A	FY16A	FY17A	FY18E	FY19F	FYE 31 Dec (RMm)	FY
Revenue	14,442	10,859	11,167	11,899	12,888	EBITDA	1,
Operating cost	-12,872	-10,295	-10,430	-11,098	-11,896	Net interest	
EBITDA	1,569	564	736	800	992	WCap changes	
Depreciation	-765	-555	-207	-294	-296	Taxation	-
EBIT	804	9	529	507	696	Others	-
Interest income	126	81	47	54	46	Opex cashflow	1,
Interest expense	-127	-186	-150	-118	-123	Capex & acq.	-2,
Associates	134	155	156	161	172	Free cashflow	-1,
Exceptionals	-668	-2,189	-437	0	0	Other inv cashflow	
Pretax profit	270	-2,130	146	603	789	Net borrowings	1,
Taxation	-267	-141	-816	-136	-163	Share issuance	
Minorities	-39	604	23	-140	-167	Dividends paid	-
Net profit	-37	-1,667	-648	328	460	Other fin cashflow	-
Core PATAMI	256	89	-128	328	460	Net cashflow	-
No of shares (m)	1,168	1,168	1,168	1,168	1,168	Forex translation	
Rep. EPS (sen)	-3.2	-142.7	-55.4	28.1	39.3	Beginning cash	3,
Core EPS (sen)	21.9	7.6	-10.9	28.1	39.3	Ending cash	3,

FYE 31 Dec (RMm)	FY15A	FY16A	FY17A	FY18E	FY19F
EBITDA	1,569	564	736	800	992
Net interest	-1	-106	-103	-64	-78
WCap changes	69	190	323	-129	-175
Taxation	-283	-136	-123	-136	-163
Others	-203	-583	-302	-130	-103
Opex cashflow	1,075	- <del></del>	531	471	 576
Opex cashilow	1,075	-70	231	4/1	3/0
Capex & acq.	-2,388	-925	-935	-1,240	-440
Free cashflow	-1,313	-995	-404	-769	136
Other inv cashflow	502	248	-1,131	121	129
Net borrowings	1,323	433	176	492	-148
Share issuance	0	0	0	0	0
Dividends paid	-479	-117	0	-58	-117
Other fin cashflow	-307	-96	-76	-119	-142
Net cashflow	-274	-526	-1,435	-333	-142
Forex translation	65	25	421	0	0
Beginning cash	3,277	2,655	2,655	1,686	1,353
Ending cash	3,067	2,155	1,641	1,353	1,212

<b>Balance Sheet</b>					
FYE 31 Dec (RMm)	FY15A	FY16A	FY17A	FY18E	FY19F
Fixed assets	8,106	7,642	2,661	4,427	4,571
Other assets	4,038	3,709	3,894	4,086	4,129
Working capital	1,968	1,778	1,456	1,972	2,146
Receivables	1,458	754	880	833	902
Payables	-1,380	-898	-767	-943	-1,011
Inventory	1,890	1,922	1,343	2,082	2,255
Net cash	-3,281	-4,226	-1,592	-2,812	-2,806
Cash	2,734	2,179	1,163	1,377	1,236
ST debt	-3,725	-2,617	-685	-1,117	-1,117
LT debt	-2,290	-3,789	-2,070	-3,073	-2,925
Equity	6,584	4,722	3,082	4,366	4,709
Share capital	584	584	584	584	584
Reserves	6,000	4,138	2,498	3,782	4,125
Minorities	2,799	2,187	1,093	1,312	1,337
Other liabilities	1,447	1,994	2,244	1,994	1,994

Valuation Ratios					
FYE 31 Dec	FY15A	FY16A	FY17A	FY18E	FY19F
Rep. EPS (sen)	-3.2	-142.7	-55.4	28.1	39.3
Core EPS (sen)	21.9	7.6	-10.9	28.1	39.3
PER (x)	-195.5	-4.4	-11.2	22.1	15.8
Core PER (x)	28.4	82.1	-56.8	22.1	15.8
Net DPS (sen)	20.0	72.0	73.0	5.0	10.0
Net DY (%)	3.2	11.6	11.7	0.8	1.6
BV/ share (RM)	5.6	4.0	2.6	3.7	4.0
P/BV (x)	1.1	1.5	2.4	1.7	1.5
FCF/share (sen)	-112.4	-85.2	-34.6	-65.8	11.7
Market Cap	7,267	7,267	7,267	7,267	7,267
Net cash	-3,281	-4,226	-1,592	-2,812	-2,806
Enterprise value	10,547	11,493	8,858	10,079	10,073
EV/EBITDA (x)	6.7	20.4	12.0	12.6	10.2
ROE (%)	3.9	1.6	-3.3	7.8	10.1
ROA (%)	1.5	0.5	-1.0	2.6	3.5
	-		-		

Assumption Metrics						
FYE 31 Dec	FY15A	FY16A	FY17A	FY18E	FY19F	
GDP Growth (%)	6.0%	4.2%	5.8%	5.3%	5.0%	
TIV ('000)	666.5	580.1	588.8	600.6	612.6	
Growth (%)	1.6%	-13.0%	1.5%	2.0%	2.0%	
Unit Sale (Unit)	309.2	272.2	275.3	292.4	303.6	
Toyota ('000)	93.8	63.8	69.5	75.0	78.0	
Lexus ('000)	2.1	1.4	1.0	1.4	1.4	
Perodua ('000)	213.3	207.1	204.9	216.0	224.2	
Average Price						
UMW (RM '000)	107.9	123.1	120.2	114.6	115.8	
Perodua (RM '000)	39.7	40.5	44.6	44.5	44.3	

Other Ratios					
FYE 31 Dec	FY15A	FY16A	FY17A	FY18E	FY19F
Growth (%)					
Sales	-3.3	-24.8	2.8	5.2	8.3
EBITDA	-19.5	-64.0	30.5	102.7	23.9
EBIT	-48.8	-98.8	N.M.	1068.1	37.3
PBT	-83.4	-890.0	-106.8	337.0	30.8
Core PATAMI	-67.4	-65.4	-244.4	338.4	40.0
Margins (%)					
EBITDA	10.9	5.2	6.6	6.7	7.7
EBIT	5.6	0.1	4.7	4.3	5.4
PBT	1.9	-19.6	1.3	5.1	6.1
Core PATAMI	1.8	0.8	-1.1	2.8	3.6
Net Gearing (%)	49.8	89.5	51.6	64.4	59.6

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BUY	Positive recommendation of stock under coverage. Expected absolute return of more than +10% over 12-months, with low risk of sustained downside.
TRADING BUY	Positive recommendation of stock not under coverage. Expected absolute return of more than +10% over 6-months. Situational or arbitrage trading opportunity.
HOLD	Neutral recommendation of stock under coverage. Expected absolute return between -10% and +10% over 12-months, with low risk of sustained downside.
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NEUTRAL	The sector, based on weighted market capitalization, is expected to have absolute return between –5% and +5% over 12-months.
UNDERWEIGHT	The sector, based on weighted market capitalization, is expected to have absolute return of less than –5% over 12-months.

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